



Civil Society Budget Advocacy Group

CSBAG ANNUAL PERFORMANCE REPORT, 2024

Advancing Citizen's Agency for Budget Accountability



2024

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CHAIRPERSON'S REMARKS

As the Board Chair of CSBAG, I am honored to present CSBAG's Annual Performance Report for 2024. Throughout the year, CSBAG continued to strengthen budget advocacy, rally citizens to engage in the budget process, and coordinated civil society action for prudent public finance management in Uganda.

In 2024, CSBAG reached key milestones that we celebrate with you. Notably, a new Board of Directors was elected into office in February 2025. In their first year, the Board has greatly contributed to sustaining the growth of CSBAG.

It is noteworthy that 2024 marked the first year of implementing our third-generation Strategic Plan under the theme "Strengthen Public Accountability and Transparency" (SPARE) Strategic Plan (2024–2028). The plan is anchored on three thematic areas: Fiscal Policy, Citizens' Voice Unit, and Institutional Development.

CSBAG continued to build and strengthen partnerships through strategic alliances with like minded partners on areas such as promoting Citizen Generated Data, participatory auditing and budget advocacy, effective public investment management, as well as the development of the NDP IV.

I extend my appreciation to the CSBAG members who continued to provide technical, financial, and in-kind support, ensuring that CSBAG's core mandate is delivered with minimal disruptions. Overall, our membership contributed UGX 89 million towards strategic budget advocacy events and mobilized the 1,109,380 people that CSBAG directly reached in 2024.

As we head into the second year of implementing the 3rd generation strategic plan, we commit to continuing to mobilize citizens' voices and actions to engage in processes that shape Uganda's public finance management reforms.

I take this opportunity to thank our development partners who support our work. I extend my heartfelt gratitude to all CSBAG members, partners, and fellow board members for your dedication and support. Together, we will continue to strive for a future where public resources and budget allocations address the diverse needs of every Ugandan.

A handwritten signature in black ink, appearing to read "Apio Claudia".

APIO CLAUDIA
BOARD CHAIRPERSON



EXECUTIVE DIRECTOR'S REMARKS

As we reflect on 2024, I am privileged to share with you the significant milestones CSBAG achieved. Our work in 2024 focused on influencing key government processes, including the development of the National Development Plan IV and the National Budget for the financial years 2024/25 and partly 2025/26. CSBAG also advocated for people-centered public finance management reforms, rallied citizens and CSOs to challenge the rising trends in budget irregularities, and enhance participatory audit mechanisms for improved downward accountability in Uganda.

Our PFM reforms advocacy efforts resulted in significant achievements, such as the government action to finalize the Costed National Service Delivery Standards and the Audit Recommendation Tracker, as well as Cabinet approval of the Public Investment Management (PIM) Policy. Our consistent advocacy for improving allocative efficiency in the national budget saw government reduce allocations to nonproductive expenditures from UGX 3.4 trillion in FY2020/21 to UGX 2.4 trillion in FY2024/25. In June 2024, we also witnessed unprecedented action where HE, the President of Uganda returned the Appropriation Bill, 2024 to Parliament, with a directive for Parliament to restore national budget priorities that had been altered by Members of Parliament.

Through our budget advocacy, Parliament adopted 25% of the CSO alternative budget proposals. These include the allocation of UGX 33.959 billion (a 52.21% increase) to boost human resources and operationalize new blood banks in Soroti, Hoima, and Arua Regional Referral Hospitals, significantly improving emergency and maternal health care. Additionally, UGX 569 billion was allocated for essential medicines and health supplies. Our advocacy for climate and renewable energy financing also contributed to the government's commitment to restoring 42,450 hectares of degraded land and rehabilitating 14 water systems.

We worked with citizens in over 20 local governments who engaged government to address service delivery gaps, such as staff absenteeism, repairs and construction of roads, maternity wards, classrooms among others. Through strategic partnerships with the Office of the Auditor General, we contributed to integrating technological innovations to revolutionize data gathering to enhance citizen participation in budget monitoring. Specifically, CSBAG enrolled 500 citizens onto OAG's Citizen Feedback Platform for to report gaps in service delivery We also produced analytical reports on economic and budget-related topics, reaching over 1.1 million people.

This work did not happen without challenge. One of the significant challenges faced was the increased influence of politics on fiscal policy decisions and its effects on the progress of PFM reforms. This was evidenced in the rationalization of government agencies and the approval of FY2024/25 National Budget.

I extend my deepest appreciation to the Board and Members of CSBAG, the development partners, and our staff, whose contributions led to the successes CSBAG registered in 2024. We will continue to consolidate the CSO voice and citizen action for improved budget accountability.

JULIUS MUKUNDA
EXECUTIVE DIRECTOR

OUR 2024 IN NUMBERS

1,109,380

citizens mobilised to engage the national budget process

182

Media engagements held in 2024

271

CSOs collaborated with in 2024

4

reforms adopted by Government on public finance management & public investment management

29

Government agencies collaborated with

7

Parliament Committee met by CSOs

21

Knowledge products produced and disseminated to inform CSO advocacy

1,298

CSOs, Government technocrats, citizens benefited from CSBAG capacity building

25

Alternative Budget proposals adopted by Government in FY2-24/25

16

Budget Process events engaged in at the National and Local Government level

23

Service delivery issues addressed in 12 Local Governments

3,564

downloads of content via the CSBAG website

88,124

CSBAG website visitors

OPERATING ECONOMIC CONTEXT, 2024

Economic Performance:

Uganda's economic growth trajectory remains optimistic to achieve a 6.5% growth rate by the end of Q4 of FY2024/25, as shown by the 5.3% growth in Q2 of the same year. The main drivers of this growth include the service, agriculture, forestry, fisheries and industry sector. Furthermore, the composite index of economic activity grew by 3% from 163.2 in January 2024 to 168.7 in October 2024, showing a positive trend in economic activity.

Uganda's inflation was maintained below the medium-term target of 5% throughout the year on account of the an aggressive monetary policy pursued by the Bank of Uganda eased pressure on prices and reforms like centralized fuel purchase management by UNOC. Relatedly the Uganda shilling appreciated against the dollar averaging UGX 3765.7/USD in 2024 compared to UGX 3776.6/USD in 2023. However, threats of fluctuations in the current and capital account continue to pose significant challenges. CSBAG commends Government on its economic stability .



Domestic Resource Mobilization.

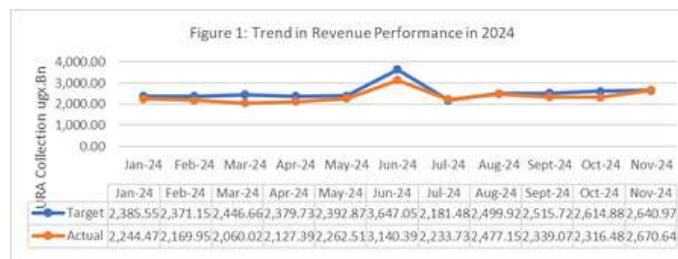
We continued to monitor the country's domestic revenue strategies and we note that in 2024, Uganda Revenue Authority's tax collections was below the budget. This performance is among other attributed to tax exemptions where according to Ministry of Finance, UGX 2,972 billion 11.4% of the current collection is unrealizable due to tax exemptions (2024 Tax Expenditure Report, MoFPED).

 **USD 2,914.2M**

Trade deficit recorded by Uganda in 2024, lesser than USD 3,149.3m in 2023. According to Bank of Uganda

Production and Trade.

According to Bank of Uganda Uganda reduced its trade deficit from US\$ 3,149.3 million in 2023 to US\$ 2,914.2 million as of October 2024 . This was mainly driven by favorable weather conditions, investments in the oil sector. Coffee exports amounted to US\$ 1,323.10 million in value by October 2024 compared to US\$ 1,143.82 million in 2023. Despite this, Uganda registered a negative trade balance of US\$ 2,914.2 million and the Business Tendency Index, stagnated at 57.8 in 2024 similar to the 2023 position. CSBAG continuously engaged government to eliminate all production bottlenecks and boost trade.



Source: Performance of Economy reports 2024, MOFPED

Public Debt Burden

As of June 2024, the total debt stock was UGX 94.7 trillion representing a 11.6% increase from UGX 84.8 trillion in June 2023. This debt burden is now more pronounced through the allocations towards interest payments as a percentage of the total budget. The total amount of resources available for development activities continues to decline year on year due to debt. This fiscal shrinking has encouraged the government to actively use the domestic financial market to make up for the resulting shortfalls which crowd out private sector investment. By September 2024 cumulative government borrowing from the domestic market peaked at UGX 22 trillion compared to the UGX 24 trillion extended to the private sector.

Domestic Arrears

Over time, the Ministry of Finance Planning and Economic Development (MoFPED) has abrogated its domestic arrears strategy leading to overwhelming upsurge. According to OAG domestic arrears increased from UGX 3.839 trillion in FY2019/20 to UGX 10.502 trillion as of December 2023. In FY2024/25 UGX 199.9 bn was allocated to clear budget arrears though it is far below the required amount to clear the outstanding arrears. At this rate it will take GoU more than 30 years to clear in stock of domestic arrears.

Rising Trends in Budgeting for Corruption.

2024 was marred with scandals of irregular or unapproved expenditures, such as the controversial UGX Parliamentary Commission Award of UGX 1.7 billion, and last-minute changes to the FY224/25 Budget through a 'corrigenda' that inflated the budget by UGX 14 trillion—a 36.8% increase from the previous year. Such tendencies have continued to cripple Uganda's equitable distribution of resources. CSBAG publicly challenged the impunity and informal syndicates on corruption between and within the public sector and private sector.

Rising Government momentum to fight corruption.

In the month of June 2024, HE the President issued stern warning to corrupt Government officials in relation to the FY2024/25 budget approval process. 3 MPs were detained on alleged corruption charges and were charged in court. CSBAG followed these events. In line with this, in an unprecedented move, the President returned the Appropriation Bill, 2025 causing the Clerk to recall Parliament to consider the President's comments.



UGX 10.502 TR

Outstanding domestic arrears in
FY2023/24

Government tops East Africa on budget transparency.

The 2023 Open Budget Survey was released and once again Uganda was ranked top most transparent county in East Africa and 2nd in East Africa. We commend this performance and will continue engaging Government to improve on public participation in the budget process, where it scored only 15 out of 100.

Financial Sector Vulnerability

In FY2023/24 financial Government registered 245 cybercrime cases, which resulted in losses of UGX 1.5 billion. Of this, only UGX 377 million (24%) was recovered, according to the Financial Intelligence Authority. Further to this, the Global Cyber Security Index, was in Tier 3 behind neighboring Kenya, Tanzania, and Rwanda. These underscore Uganda's heightened vulnerability to cyber-attacks. This vulnerability not only affects economic stability but also reduces investor confidence and potentially slows down economic growth.

Surge in Natural Disasters and missing legal framework

The recent surge in natural disasters in Uganda has highlighted the urgent need for a legal framework to guide government management of disasters. Early in 2024, the country faced severe hot and dry spells followed by erratic and extreme rainfall that resulted in flooding and landslides, which ravaged the country, affecting regions like Dokolo, Madi Okollo, Kasese, Bulambuli, leading to loss of life and destruction of property which affected people's livelihoods. CSBAG continues to urge parliament to debate the natural disaster bill in 2025 to address the increasingly unpredictable natural disasters.

STRATEGIC PLAN PERFORMANCE HIGHLIGHTS FISCAL POLICY

SHAPING PFM POLICIES

CSBAG engaged Government through PEMCOM, PFM Clusters, where CSO proposals on PFM Policy reforms were presented, and Government acted on those outlined below

- Ministry of Public Service finalized the Costed National Service Delivery Standards finalized to be rolled out in FY2025/26.
- Ministry of Finance finalized the Audit Recommendation Tracker.
- URA commenced on Data collection and developing a compliance improvement plan for telecommunication companies and other large taxpayers.
- Ministry of Finance repurposed UGX 2.4 trillion in FY2024/25 from consumptive areas

Influenced the National budget priorities

FY2024/25: CSBAG mobilized 270CSOs to influence the National Budget for FY 2024/25 and presented them to 7 Parliament Committees. These advocacy actions were complemented by 2 Pre and Post budget Dialogues and 182 media budget advocacy outputs to complement CSO budget advocacy.

Challenged the irregularities in the FY 2024/25

Budget Process- CSBAG challenged the FY2024/25 Corrigenda that did not meet the criteria 'erroneous' and 'Omissions'. 5 MPs were arraigned in Court over abuse of budget appropriation mandate.

GENDER AND SOCIAL SECTOR FINANCING

Health Financing and Community Health Insurance:

- Collaborated with Uganda Health Systems Strengthening, the World Health Organisation and Ministry of Health to generate the National Health Accounts estimates for FY 2019/20 -2020/21.
- Through 5 CHIS schemes, sensitized 683 households (5,099) on CHIS benefits. This increased CHIS enrollment to 6,750 members (60% of these are under 30 years, ensuring scheme solvency).

Nutrition financing

- 2 CSO alternative budget proposals on nutrition were adopted in FY 2024/25 budget .
- Provided technical assistance to 135 (25 of these are LG Technocrats) on integrating nutrition into LG plans and budgets
- Supported 3 Partners who presented nutrition priorities for FY2025/26 in 10 district budget conferences.
- In collaboration with other CSOs, we designed 8 nutrition indicators that Government integrated in the National Development Plan (NDPIV) 2025/26-2029/30.

STRATEGIC PLAN PERFORMANCE HIGHLIGHTS CITIZENS' VOICE

PARTICIPATORY AUDIT MECHANISMS

- In collaboration with GIZ and OAG, enrolled 500 citizens from 20 local governments (LGs) onto the Office of the Auditor General's (OAG) Citizen Feedback Platform (CFP) who submitted 726 service via CFP to guide audit focus for FY2024/25.
- In collaboration with GIZ data experts, CSBAG initiated the development of an AI prototype—CSBAG Kalimagezi—to ease access and analysis OAG reports.

CITIZENS AT THE FOREFRONT OF IMPROVED SERVICE DELIVERY

- Citizens conducted 213 community budget monitoring and service delivery budget tracking exercises in 12 LGs.
- Organized 14 community budget interface meetings in 4 LGs, attended by 557 community members and 103 LG duty bearers.
- 23 service delivery issues were addressed at the local government level (Education -13, Health services: 7, Water and sanitation sector- 2 and Agriculture: 1)

INCREASED ACCESS TO SIMPLIFIED AND ANALYZED BUDGET INFORMATION

- 21 knowledge products were produced and disseminated in 2024 focusing on several topics such as budgeting for corruption, the national budget and its implications to inclusive development among others
- These attracted 3,564 downloads via the CSBAG website and 88,124 visitors to the the CSBAG website in 2024

AMPLIFYING BUDGET DEBATE THROUGH THE MEDIA

To amplify debate on the budget, in 2024, 182 media outputs were generated, including:

- 4 media briefings
- 65 TV/radio talk shows
- 108 news stories
- 5 newspaper supplements
- Key topics covered included the budget, corruption, and the economy. 45% of the talk shows were unpaid, and CSBAG secured over 20 unsolicited media interviews during the reporting period.

STRATEGIC PLAN PERFORMANCE HIGHLIGHTS INSTITUTIONAL DEVELOPMENT

GOVERNANCE

- CSBAG held its General Assembly in February 2024
- A new Board of Directors was elected into office and underwent an orientation on Corporate Governance
- Commenced implementation of 3rd generation strategic plan (2024-2028)

CAPACITY STRENGTHENING

- 27 Board members and staff benefited from capacity-building opportunities.
- 271 CSOs, 348 duty bearers, and 976 community members received training in 7 thematic areas.

COLLABORATIONS AND NETWORKS

- Participated in 8 international policy-influencing engagements convened by the UN, World Bank/IMF, PPDA, CIPESA Africa, the University of Amsterdam, the UK Foreign, Commonwealth & Development Office, and Team Europe Democracy.
- Collaborated with 271 CSOs and 29 government agencies to organize 32 joint advocacy engagements
- 11 CSBAG members and strategic partners collaborated with CSBAG to implement joint budget advocacy initiatives. These included Save the Children, World Vision, ACODE, ACSA, FRA, Living Goods, UNHCO, SEATINI, PELUM, CEHURD, and Strong Minds, Child Fund Uganda, UWASNET

SHARED LEARNING INITIATIVES

- Hosted learning events for knowledge sharing and replication. These included
- 2 Regional sessions on social accountability and innovative budget monitoring in Kenya and Tanzania.
 - Delivered a guest lecture at the University of Amsterdam on The Political Economy of Climate Finance – CSBAG's Experience.
 - Hosted 2 partners from South Sudan and Liberia for a learning visit on CSBAG's financial management system.
 - Hosted CSO partners from South Sudan for a learning exchange on nutrition financing advocacy.



CHANGES IN 2024



1 CSO-DRIVEN PUBLIC FINANCE MANAGEMENT REFORMS



CSBAG continued to strengthen CSO voices in advocating for improved efficiency, accountability, and transparency in the use of public funds both expenditure and revenue. In 2024, CSBAG through its membership on the Public Expenditure Management Committee (PEMCOM), chaired by the Ministry of Finance, Planning, and Economic Development engaged in 10 Public Finance Management cluster meetings. As a result of our engagement, Government took action on the following CSO PFM Reform proposals in 2024.

- The Costed National Service Delivery Standards (CSDs) was developed, disseminated to 27 districts and translated into 6 local languages Ateso, Lugubara, Luo, Swahili, Luganda, and Runyakitara.
- Finalized the Audit Recommendation Tracking System, a digital platform designed to track the implementation of audit recommendations and enhance planning, monitoring, and reporting on actions taken on audit recommendations.
- URA commenced on Data collection and developing a compliance improvement plan for telecommunication companies and other large taxpayers.
- Ministry of Finance repurposed the resources in the FY2024/25 budget to focus on the high-impact sectors of the economy by reducing consumptive expenditure from UGX 3.4 trillion FY2020/21 to UGX 2.4 trillion in FY2024/25

2 SHAPED PUBLIC INVESTMENT MANAGEMENT REFORMS



CSBAG in 2024, continued to advocate for improvement in the effectiveness of public investment management in Uganda. Key issues we advocated include having a policy framework to address public investment bottleneck as well as revival for the operationalisation of the PIM Technical Working Group.

Overall, CSBAG commends Government for approving the National Public Investment Management Policy (NPIMP), which was cleared by Cabinet in December 2024. With the NPIM Policy in place, value for money in all government investment projects and elimination of some of the self-inflicted public investment management obstacles are set to improve.

CSBAG also collaborated with the Gender and Equity Budget Taskforce to engender the Public Investment Management (PIM) and Development Committee (DC)

guidelines across the entire project cycle. This coincided with the Government reviewing of the Development Committee guidelines to address project implementation and monitoring gaps, operation and Maintenance and other gaps highlighted in the IMF's Public Investment Management Assessment (PIMA).

CSBAG was appointed to the Development Committee that oversees and evaluates all new investment proposals, and operations of the Projects Analysis and Public Investment Department. The committee is composed of 10 Government agencies including the Ministry of Finance (Chair) Office of the President, Prime Minister, Solicitor General, Public Procurement and Disposal of Public Assets Authority, National Planning Authority, Ministry of Gender, National Environment Management Authority, Ministry of Lands, Equal Opportunities Commission.

3

24.51%

of the CSO alternative budget proposals adopted by parliament in the FY2024/25 national budget



A panel of experts from Ministry of Finance, OXFAM Uganda, World Vision, Uganda Revenue Authority, and a Policy Analysis Institute discussing the FY2024/25 budget priorities and their implications on inclusive growth at the CSO Pre-Budget Dialogue in February 2024. Photo @CSBAG

INFLUENCED SPENDING PRIORITIES FOR FY2024/25

As part of its efforts to influence the national budget for FY 2024/25, CSBAG in 2024 mobilized 270 CSOs to engage the national budget process. This was through participating in 16 Budget advocacy events which included analyzing the budget and generating alternative budget proposals for FY 2024/25, present the CSO alternative budget proposals to seven (7) Parliament of Uganda Committees of Education, Budget, Gender & Social Development, Health, Agro-industrialisation, Public Service & Local government in January and April 2024. CSBAG together with its members and strategic partners including Save the Children, World Vision, ACSA, Advocates Coalition for Development and Environment (ACODE) and OXFAM also held public budget dialogues, which gave citizens

the opportunity to debate and interrogate the budget together with the framers of the budget including Members of Parliament and Ministries, Departments and Agencies. These brought together 678 (265M, 152F and 216 Online).

We commend Parliament for adopting 25 out of 103 CSO alternative budget proposals in the sectors of Health, Education, Agro industrialization, Regional Development, Community mobilization and Mindset change, Natural Resources, Environment, Climate Change, Lands, and Water Management Programme were adopted (24.51% uptake) in the FY2024/25.



CSBAG and its members presenting the CSO Position paper on the Budget to Parliament Committee of Natural Resources in January 2024. Photo @Parliament

SOME OF THE CSO MESSAGES ON THE FY2024/25 BUDGET



CSO PRE-BUDGET DIALOGUE FY2024/25

Government should revisit the fiscal decentralization to provide more money to where service delivery is needed and that is the local Government



Daniel Lukwago
ACODE

#UGBudget24



CSO PRE-BUDGET DIALOGUE FY2024/25

Government should prioritize investments in green energy initiatives to foster sustainable development and address pressing environmental concern.



Siragi Magara
Extractive Industries Coordinator,
OXFAMUganda

#UGBudget24



CSO POST-BUDGET DIALOGUE FY2024/25

As Uganda, we are seeing a trend where people are working for all their lives but there is no support for social protection.



Angella Nabwowe
Executive Director, ISER



CSO PRE-BUDGET DIALOGUE FY2024/25

34% of all Ugandans are food insecure, as we invest in human capital development, we need to go deeper and understand where exactly we should prioritize



Agnes Kirabo
ED, Food Rights Alliance

#UGBudget24

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SOME OF THE CSO BUDGET PROPOSALS ADOPTED BY GOVERNMENT IN FY2024/25 BUDGET



Health Sub Program

UGX 26,35 billion allocated to local Government Primary Health Care services.

UGX 569 billion for essential medicines and health supplies for all Health Centers, General Hospitals, Regional Referral Hospitals, and National Referral Hospitals

UGX 29.93 billion for specialized medicines, reagents, sundries, and services.

UGX 29.1 billion allocated to Uganda Blood Transfusion Service FY2024/25



Education Sub Program

UGX 4.9 billion for procurement of instructional materials for Lower Secondary Curriculum for 8 core subjects of S.1 and S.4

UGX 2.497 trillion to support the new curriculum for S1-S4 students to further the quality of education.

UGX 2362 billion allocated for construction on 60 seed schools in sub-counties without secondary schools and expansion of 61 existing government secondary schools with special consideration of refugee hosting districts

Government to Strengthen the current inspection system by completing the rollout of the Teacher Effectiveness and Learners Achievement (TELA) system to improve education quality in the country and e-inspection systems



Agro-Industrialisation

Program budget increased from UGX. 1.204trillion in FY2023/24 to **UGX. 1.878 trillion** in FY2024/25, representing a 56% Budget Speech FY2024/24 Pg. 49

6 water for production infrastructure to be constructed in including the Nakaseke Kinoni Water Pipeline, Kajamaka Valley Dam in Kumi, Lwakibira Valley Dam in Gomba, Agule Micro Irrigation Scheme in Katakwi, Kapyani Micro Irrigation Scheme in Kibuuku and Kimara Valley Dam in Ntoroko

4

PROMOTED PARTICIPATORY AUDITING



In order to empower citizens to input into audit processes, CSBAG in 2024 partnered with the Office of the Auditor General (OAG) to advance participatory auditing for improves transparency in audit processes.

In 2024, 500 citizens from 20 Local governments of Abim, Adjumani, Agago, Alebtong, Amolatar, Budaka, Buliisa, Isingiro, Kanungu, Kibuuku, Kyegegwa, Lyantonde, Madi Okollo, Padar, Pallisa, Rakai, Rubanda, Rukiga, Sheema and Yumbe districts, were enrolled onto OAG's Citizen Feedback Platform (CFP) a mobile application developed by OAG to enable citizens provide to OAG information on the state of service delivery within their communities and built their capacity on participatory audit.

They generated evidence on the state of service delivery and accountability with the highest number of being 120 issues reported on the poor maintenance of roads/bridges were 120 followed by 106 issues on the lack of functional household and institutional safe water sources. These were presented to the Auditor General during the 6 regional OAG engagements held in Gulu, Soroti, Mbale, Jinja, Mbarara and Masaka.

CSBAG commends the collaborating wth OAG's Stakeholder Engagement Unit, which among other facilitated a CSBAG meeting with the newly appointed Auditor General, to whom we presented our collaboration and discussed strategies on how to strengthen civil society partnership with the public accountability institution such as the Office of the Auditor General

KEY ACHIEVEMTS

Enrolled 500 citizens onto OAG's Citizen Feedback Platform (CFP) from 20 Local governments

726 service delivery and accountability issues were reported by citizens via CFP

- **120 cases** poor maintenance of roads and bridges, totaling
- **106 reports** of non-functional safe water sources
- **75 reports** of dilapidated schools and health centers infrastructure,
- **64 reports** on Mismanagement/ abandonment of public construct



In June 2024, in collaboration OAG's Stakeholder Engagement Unit, OAG demonstrated to the citizens the functions of the citizen feedback platform and discussed the role citizens in audit process

Ramathan Ggoobi sharing a light moment with Josephat Nuwabeine, Stakeholder Engagement Director -OAG while Mantaz Ismail, Stakeholder Engagement manager and Julius Mukunda CSBAG Executive Director stand by at the CSO Post Budget Dialogue, June 2024. Photo @CSBAG

In invitation from OAG Uganda, CSBAG ED presented CSO paper on 'How Supreme Audit Institutions Can Enhance the Impact by Working with CSOs on Audit' at the 20th Governing Board meeting and 2024 strategic review of African Organization of Supreme Audit Institutions hosted by OAG



Julius Mukunda CSBAG Executive Director presenting CSO paper on how supreme audit institutions can enhance working with CSOs at the 20th Governing Board and Strategic Review of African Organisation of Supreme Audit Institutions in Uganda, May 2024. Photo @OAG



In December 2024, CSBAG joined OAG and GIZ Uganda team to engage the Head of Division for Governance at the German Federal Ministry for Economic Cooperation and Development where we discussed, areas of mutual interest in the governance sector.

Photo: @ AOG

5

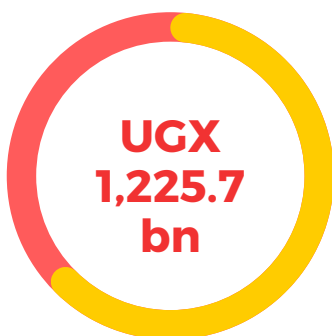
CSO ADVOCACY FOR GENDER-RESPONSIVE BUDGETING



CSOs working Gender Equality and Women's Empowerment after a capacity strengthening training on citizen generated gender data by UNWOMEN Uganda. Photo @UNWOMENUganda

CSBAG continued to advocate for fair and equal allocation of resources in government plans and budgeting. We mobilised citizens to continue monitoring and demand for gender accountability in public service delivery. We also ably collaborated with the Gender and Equity Budget taskforce to strengthen government adherence to planning and budgeting as required by the PFMA, 2015. In this section, we share with you the key milestones we registered in 2024

Shaped the FY2024/25 national budget with a gender lense- A total of UGX 1,225.7 billion was allocated towards gender and equity interventions that CSBAG and its members advocated for in FY 2024/25. These among others included Vote 151 Uganda Blood Transfusion Services (UBTS) whose budget increased from UGX 22.311 billion in FY2023/24 to UGX 33.959 billion (52.21% increase), which aims to boost human resources and operationalise the new blood banks in Soroti, Hoima, and Arua RRHs. This will go a long way towards improving emergency and maternal health care. We equally appreciate the budget increase of Vote 418 Kawempe NRH from UGX 22.737 billion in FY2023/24 to UGX 24.393 billion (a 7.28% increase). This will further improve maternal health services in the country. UGX 2.0 billion was allocated towards Special Grant Enterprise, UGX 121.218 billion towards Social Assistance Grants for Empowerment (SAGE) and UGX 13.2 billion was allocated towards Special grants for Persons with Disability and UGX 8.7 billion towards the Youth Livelihood Programme. UGX 2.0 billion for rehabilitation of children.



allocated to gender and equity interventions that CSBAG and its members advocated for in FY 2024/25

KEY ACHIEVEMENTS

Collected CGD data on SDG 4 (target 4.5 on gender parity)- in collaboration with Uganda Society for Disabled Children (USDC), Initiative for Social and Economic Rights (ISER) and in consultation with Uganda Bureau of Statistics and the Ministry of Education and Sports developed tools. These were used to collect data from 288 households, and 288 children (50% Children with Disabilities) to inform education planning and budget

Appointment to the Interim CGD Technical Working Group (TWG) in Uganda with the main function of strengthening stakeholder collaboration and coordination amongst CSOs and government in the production and use of quality CGD as an alternative source to complement official data



Gender and Equity Budget Taskforce members after reviewing the Development Committee Guidelines on Public Investments Management, in October 2024

Photo @CSBAG

Contributed to the validation and dissemination of the 11th Annual Report on the State of Equal Opportunities in Uganda for FY 2023/24 which was launched in November 2024

Photo @EOC

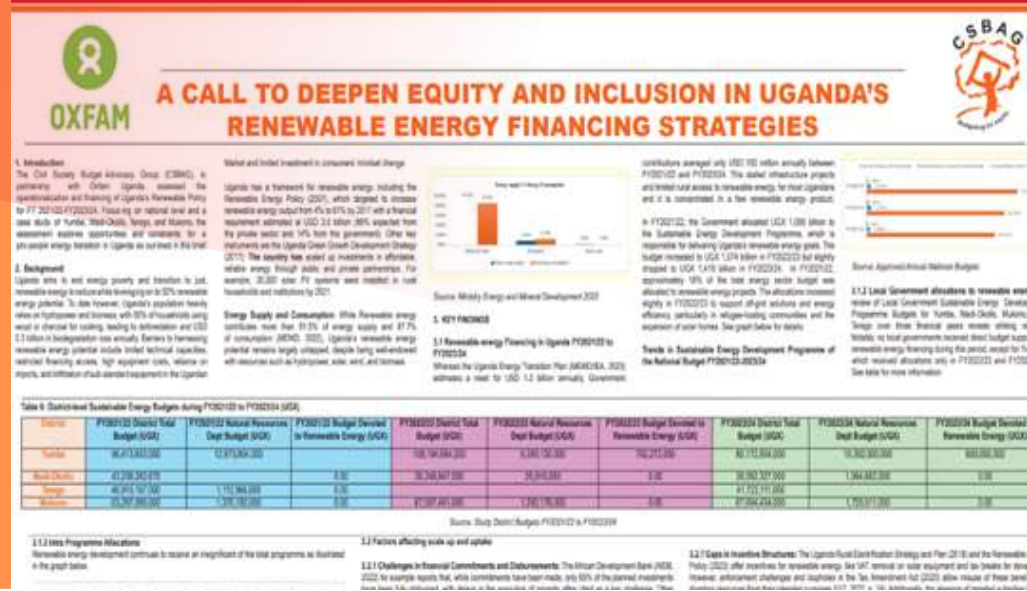


CSBAG was co-opted as co-chair of the Technical Working Group on Citizen Generated Data (TWG-CGD) together with UBOS to strengthen stakeholder collaboration and coordination in the production and use of quality CGD to complement official reporting on Sustainable Development Goals (SDGs) in August 2024

Photo @CSBAG

6

CHAMPIONED CLIMATE CHANGE AND RENEWABLE ENERGY FINANCE ADVOCACY

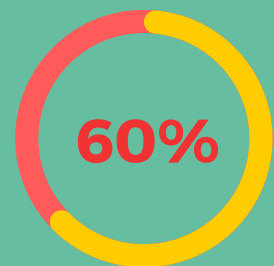


CSBAG engaged in influencing the budget for FY 2024/25 with special interest to climate finance. CSBAG mobilised 31 members and partners to analyse the national budget and generated alternative budget proposals that were submitted to Parliament as it scrutinised the draft budget which was approved in May 2024. From our assessment, CSBAG observed large inconsistencies between budget allocations to the Natural Resources, Environment, Climate Change, Land and Water Management Programme and the corresponding NDP III costing for the programme. Categorically, in FY2024/25, despite a reduction when compared to the previous financial year 2023/24, the financial gap of the Natural Resources, Environment, Climate Change, Land and Water Management Programme, concerning the NDP III is still significant, at about UGX.1.8 trillion. The cumulative decline in budgetary allocations to the NRECCLWM programme over the years undermines the achievement of NDPIII climate change objectives and targets. From these efforts, Parliament adopted 2 CSO proposals on the budget.

On Championing Renewable Energy transition and financing. In September 2024, CSBAG partnered with Raase Energy Consult and held a conference on renewable energy transition in the Eyes of the Ugandan. The conference highlighted Innovative Renewable Energy Financing Models for Uganda that GoU can tap on. Further to this, CSBAG generated evidence on the state of renewable energy financing FY2021/22-FY2023/24. The assessment highlighted the importance of decentralized energy systems, especially in marginalized and refugee-hosting districts, where off-grid solutions and mini-grids can significantly transform livelihoods. The analysis emphasizes the need for innovative financing models and aligning fiscal policies with international best practices to enhance equity and access. CSBAG will use these findings to inform its policy engagements for a more people-centered approach to Uganda's energy transition.

KEY CSO BUDGET PROPOSALS THAT GOVERNMENT ADOPTED FY2024/25

- Government in FY 2024/25 will: Support the restoration of 42,450 hectares of degraded wetlands along 14 water systems, and.
- Demarcate a 750-kilometre boundary with concrete pillars along 13 wetlands: Allocation of UGX Shs 516.78 billion allocated in FY2024/25 for climate change mitigation, natural resources, environment and water resources management.



of public funding for energy projects is directed towards large-scale hydropower projects, primarily benefiting the rich and industrial users and overlooking the needs of low-income, rural populations

7

STRENGTHENED PARTNERSHIP FOR PRUDENT PUBLIC FINANCE MANAGEMENT



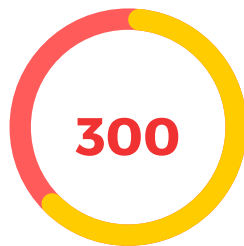
A panel of experts from OAG, PPDA, Parliament of Uganda and CSBAG discussing the 'Budgeting for Corruption' at the 2024 Anti Corruption Convention in December 2024 . Photo @CSBAG

CSBAG prioritizes strategic partnerships at both national and international levels to amplify its impact on prudent public finance management.

In this regard, CSBAG collaborated with 271 CSOs and 29 government agencies to promote budget transparency and accountability. Internationally, CSBAG engaged in 8 policy-influencing processes, sharing the best practices and influencing national and global economic policies. In these forums we contributed to public debates -civil society attitudes infrastructure public project management cycle in Uganda; the political economy analysis of democratic governance in Uganda for the European Union and its Member States, value of digitalisation for Sustainable Public Procurement" within East Africa, Shaping the Post Malabo CAADP Agenda, annual IMF/WorldBank Spring Meetings.

These were convened by the UN, World Bank/IMF, PPDA, CIPESA Africa, University of Amsterdam, UK Foreign Commonwealth and Development Office (FCDO), East African Procurement Forum, Alliance for Food Sovereignty in Africa and ActionAid, UN CSW

At national level, our collaborations focused on participatory budgeting through the 2024 National Budget Month, participatory auditing , citizen generated data, gender and equity budgeting, fiscal indiscipline and corruption, CSO position National Development Plan IV, social sector financing such as Nutrition, child protection and WASH, Civil Society strengthening . Some of the Partners we collaborated with include Save the Children, World Vision, ACODE, GIZ Uganda ACSA, FRA, Living Goods, UNHCO, SEATINI, PELUM, CEHURD, Strong Minds, UWASNET, Child Fund)



CSOs and Government Agencies collaborated with in its advocacy work during 2024



CSBAG Statement issued in solidarity with Youth actions against corruption

26 July, 2024

CSBAG STATEMENT ON THE ONGOING YOUTH DEMONSTRATIONS AGAINST CORRUPTION IN UGANDA

The Civil Society Budget Advocacy Group's (CSBAG) mandate is geared towards engaging government on how it mobilises, allocates, and utilises public resources to the benefit of ordinary Ugandans.

As a coalition working on budget advocacy, we decry the persistent rise in corruption in Uganda's public sector. This is largely attributed to impunity and informal syndicates between and within the public sector and private sector. Recent incidents, such as Parliament's recent decision to reallocate budget priorities, which prioritises narrow interests over the broader needs of society,

8

ADVOCATED FOR NATIONAL HEALTH FINANCING



CSBAG joined other stakeholders to launch the Community Led HIV and Health Financing Premier 2020 Plus 2030 at the National Health Financing Conference held in October 2024. Photo @CSBAG

Building on experiences and lessons learned on previous work related to National Health Account (NHA), which is framework for measuring total public, private, and donor – national health expenditures, CSBAG in 2023 collaborated with Uganda Health Systems Strengthening, the World Health Organization (WHO) and Ministry of Health to develop the NHA estimates for FY 2019/2020 and 2020/2021.

CSBAG through UHSS also supported the Ministry of Health to conduct a Rapid Assessment of existing Community Health Insurance Schemes (CHIS), which identified the challenges affecting their growth and proposed recommendation on how they can be supported to grow.

As a follow up of this exercise, in 2024, through a pilot project 5 selected CHIS i.e St. Johns Kayoro (in Tororo), Aero Medical Services (in Oyam), Bushenyi Medical centre C (Bushenyi/Sheema), Buharo (Kabale) and Karin Medical Centre (Gulu district) were targeted to increase the Community Health Insurance Schemes enrollment. From February to May 2024, mobilization activities were carried out with each scheme to increase awareness and engagement with the community on CHI. With USAID/UHSS/CSBAG support, 5,099 community members from 683 households were reached through door-to-door campaigns and group sensitizations and sensitized on cooperative health insurance, its functionality, benefits, enrollment requirements (premiums and co-payments), and the enrollment process. The interactions with community members revealed that there was a significant lack of awareness about CHI, highlighting the need for more awareness and widespread education.

ACHIEVEMENTS

Supported pilot implementation for 5 CHIS schemes, and sensitized 683 households (5,099) on CHIS benefits, premiums, and enrollment processes

Over a six- to nine-month period following the pilot, 1,828 new members enrolled in the CHIS, bringing the total membership to 6,750 across the five schemes. Notably, 60% of these members are under 30 years of age, contributing to the schemes' solvency.

Nearly all scheme members were retained as there were only four members that dropped out during this period and three schemes reformed their premium setting processes during the pilot.

NHA for FY2019/20 -2020/21 was developed to inform national health expenditure trends.



Community Health Insurance Scheme members are under age of 30 ensuring scheme solvency

9

21

Knowledge products produced in 2024 that garnered 3,564 downloads



Launch of the Toolkit on collecting Citizen Generated Data on SDG 4 Target 4.5 on gender parity in December 2024 . Photo @CSBAG

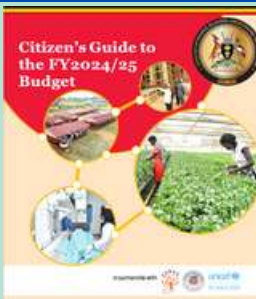
INCREASED ACCESS TO ANALYSED BUDGET INFORMATION

As part of improving budget literacy and empowering citizens to effectively participate and make informed decisions on the budget, CSBAG produced simplified budget, and analytical documents targeting citizens and policymakers.

Specifically, 21 Knowledge Products were produced and disseminated in 2024. These focused on the national budget analysis, research on education and renewable energy financing,

climate and renewable energy financing, health and nutrition financing in Uganda, budgeting for corruption, budgeting for children, and a user's guide to collecting citizen-generated data for SDG 4, Target 4.5.

These garnered over 3,564 downloads via the CSBAG website and contributed to a total of 88,124 users interacting with the website. **Below are some of the knowledge products for 2024.**



About: The Citizen's Guide to the Budget provides a snapshot of the Ushs. 72.137 Tn Budget for FY 2024/25 targeting all stakeholders.

Intended Users: All state and non-State Actors

How it was used: Shared with CSOs and Government stakeholder in the FY 2025/26 Budget Conference and Local Government Budget Consultations and Post Budget Dialogues

Source: www.csbag.org and www.budget.finance.go.ug



About: 6 Editions of the Monthly Budget Trends Magazines published in 2024

Intended Users: Government Ministries, Department and Agencies working on children, Local Government, Policy makers and CSOs

Source: www.csbag.org

CSBAG KNOWLEDGE PRODUCTS , 2024

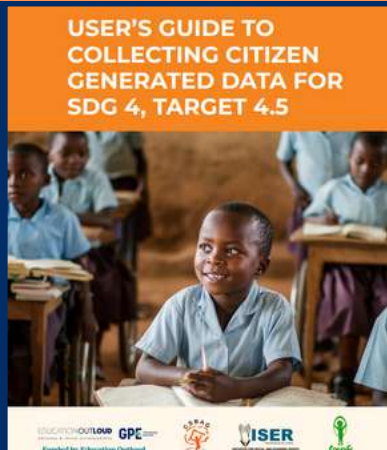


About: Uganda's FY 2024/25 National Budget Highlights presents the FY2024/25 budget and the Corrigenda priorities.

Intended Users: All state and non-State Actors.

How it was used: Shared with Government stakeholders during the FY2025/26 Budget Conference and Local Government Budget Consultations and Post Budget Dialogues.

Source: www.csbag.org

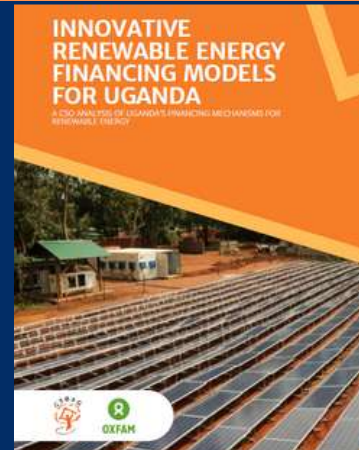


About: User Guide to Collecting Citizen Generated Data for SDG 4, Target 4.5

Intended Users: on state actors such as CSOs and community monitors

How it was used: Guided the collection of data on SDG 4.5 in 288 households, 12 UPE schools and 288 school going age primary pupils

Source: www.csbag.org



About: Examines Uganda's financing architecture for renewable energy . Using case studies from across Africa it proposes models that Uganda can adopt to address its current financing gap.

Intended Users: Policy makers, CSOs

How it was used: Discussed at a high-level policy dialogues CSBAG held in collaboration with academicians at Makerere University Business School.

Source: www.csbag.org



About: District Budget Guides present the FY2024/25 budget facts and the priority areas of the LGs

Intended Users: All state and non-State Actors.

How it was used: Shared with Government during the FY2025/26 Budget Conference and Local Government Budget Consultations

Source: www.csbag.org



About: contains CSOs' observations on Local Governments' performance while implementing the FY 2023/24 National Budget as well as proposals on what can be prioritised in FY2025/26.

Intended Users: local Governments, Ministries Departments and Agencies

How it was used: Presented at the Nationwide Local Government Budget Consultative Workshops

Source: www.csbag.org



About: Examines budgeting for corruption trends in Uganda's budget processes and its effects on inclusive growth and eliminating inequality
Intended Users: Government Ministries, Department, Local Government, Policy makers and CSOs

How it was used: Discussed at the 2024 Anti-Corruption Convention.

Source: www.csbag.org

10

SHAPED PUBLIC DEBATE THROUGH THE MEDIA



CSBAG members (CEHURD, OXFAM Uganda, ISER and FRA) at a media briefing to share their perspectives on the approved budget FY2024/25 in May 2024 . Photo @CSBAG



Radio and TV Talk shows at National and Local Government Level



Press Conferences on FY 2024/25 National Budget and the Appropriation Bill, 2025, 2024 Economic wrap up and 2025 Forecast



News stories published on key topics - the national budget, budget discipline, debt management, climate finance etc....

In 2024, CSBAG strategically engaged the media to complement our advocacy work and to nurture a more informed and engaged civil society on prudent public finance management in Uganda. Most popular messages that CSBAG disseminated through media included public debt, public investment management, and government spending choices for FY2024/25, delayed appointment of the Bank of Uganda Governor governor.

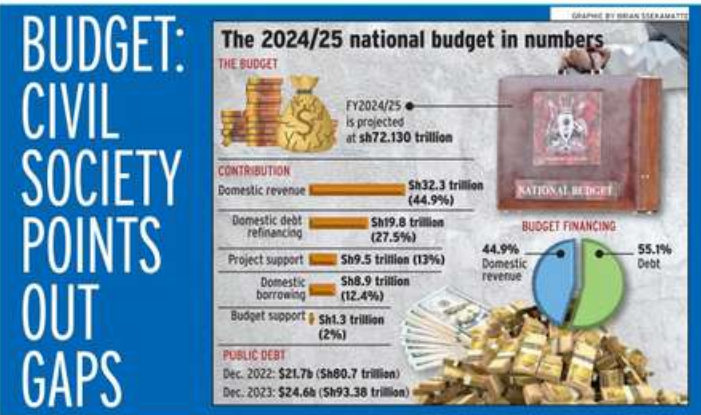
We also partnered with the Government to promote citizen participation, transparency, and accountability in the budget process through the National Budget Month campaign. Our work was covered through a wide range of media outlets, which enabled us to reach a diverse audience.

The media work included 65 TV/radio talk shows at national level and local government, 108 news stories in national and international media outlets, 5 newspaper supplements on opportunities for Children in Uganda's FY2024/25 National Budget, Impact of Primary Education Financing on Learners' Performance in West Nile and Karamoja (FY2021/22 to FY2023/24) and a call to deepen equity and inclusion in Uganda's renewable energy financing strategies as well as 4 media briefings. This broad media coverage helped create a more informed and engaged civil society, enabling citizens to critically assess and contribute constructive opinions on public policy.

CSBAG MEDIA WORK IN PICTURES



MARKET NEWS...STOCKS...TENDERS...PERSONAL FINANCE



Stakeholders expressed concern about the last minute corrigenda or supplementary allocation approved by Parliament without proper...



As part of facilitating analytical media coverage of budget related work, CSBAG on invitation of the African Centre for Media Excellence & Northern Uganda Media Club to give insights of Uganda National Population Census Report, 2024.

Collaborated with ACCU, ACFIM, PELUM Uganda, OXFAM, SEATINI, ISER, FRA, and CEHURD ActionAid Uganda, and Transparency International to issue press statements on challenging budget indiscipline, corruption scourge and sharing CSO perspectives on FY2024/25 National Budget



FY 2024 /25 BUDGET FRAMEWORK PAPER
AN INSIGHT INTO UGANDA'S ECONOMIC STATUS AS OF NATION TRANSFORMATION



Bukedde FM 100.5
Embuttikizi

MUGOBANSONGA
OLW'OKUNA 13 JUNE 2024

Ssaawa **OMULAMWA**
1:00 Ekiro
EBIRI MU MBALIRIRA Y'EGGWANGA
ESOMEDDWA LEERO

HON ROBERT KASULE SEBUNYA
Mukugu mu Byenfuna

MR. RONALD SEBUTIKO
Omwanzuzi wa Pulogulaamu

CHRISTINE NAMUBIRU
Wa CSBAG



SPECIAL REPORT Keneth Asimwe- Economist, CSBAG

FINANCING ENERGY

CIVIL SOCIETY CRITIZES LOW PUBLIC INVESTMENT IN RENEWABLE ENERGY



SUNDAY MONITOR | DECEMBER 22, 2024
www.monitor.co.ug

Business Outlook

92% Untapped. The proportion of Uganda's total energy potential that can be harnessed sustainably from sources like hydropower, solar, wind, and biomass.

3.7 million. Ugandan households without access to affordable renewable energy.

Funds gap stalls energy transition

Inadequate government investment, reliance on external support, and high upfront costs limit access to renewable technologies for low-income and rural communities.

BY ISMAIL MUKA LADU

Uganda's ability to properly harness its renewable energy potential is being held back by a significant funding gap, according to a report released by the Uganda Energy Policy and Strategy Commission (UESC) on Monday.

The report, titled 'Uganda Energy Policy and Strategy Commission Report 2024', states that while the country has abundant renewable energy resources, only 8% of its total potential is currently being harnessed. This is due to a combination of factors, including inadequate government investment, reliance on external support, and high upfront costs that make renewable technologies inaccessible to many low-income and rural households.

The UESC report also highlights the need for a more integrated approach to energy planning, one that takes into account the social and economic needs of all Ugandans. It calls for a shift in government policy to prioritize investment in renewable energy infrastructure, particularly in rural areas where access to electricity remains a challenge.

Uganda's energy sector is currently dominated by fossil fuels, with coal and oil accounting for the majority of the country's energy supply. However, the UESC report notes that renewable energy sources, such as hydropower, solar, and wind, have the potential to provide a more sustainable and affordable energy supply for the country.

The report also identifies several key challenges that are hindering the development of the renewable energy sector. These include a lack of clear regulatory frameworks, limited access to financing, and a shortage of skilled personnel in the sector. To address these challenges, the UESC recommends that the government should take a more active role in promoting renewable energy investment, particularly in the areas of policy development, financing, and human resource development.

The report also calls for a more integrated approach to energy planning, one that takes into account the social and economic needs of all Ugandans. It calls for a shift in government policy to prioritize investment in renewable energy infrastructure, particularly in rural areas where access to electricity remains a challenge.

ADVERTORIAL

WEEKENDVISION 7
December 26, 2024

8 OXFAM

WHY UPE CAPITATION GRANT ALLOCATION FORMULA MUST BE MODIFIED TO ADDRESS REGIONAL INEQUALITIES

OXFAM is currently pushing for the UPE capitation grant allocation formula to be modified to address regional inequalities. The current formula, which is based on population and area, does not adequately account for the varying needs and costs of different regions. Oxfam argues that this leads to significant disparities in the quality of education across the country, with some regions receiving significantly more funding than others.

The report highlights that the current formula fails to take into account factors such as the cost of living, the availability of infrastructure, and the specific needs of different regions. For example, rural areas often face higher costs for infrastructure and services, which are not reflected in the current formula. This results in these areas receiving less funding than urban areas, leading to a lower quality of education for students in these regions.

Oxfam is calling for a more equitable and needs-based formula for allocating UPE capitation grants. This would involve taking into account factors such as the cost of living, the availability of infrastructure, and the specific needs of different regions. The report also calls for a more transparent and accountable process for allocating these grants, one that involves the participation of local communities and civil society organizations.

Region	Population	Area (km²)	Current Grant (UGX)	Proposed Grant (UGX)
Central	10,000,000	100,000	100,000,000,000	120,000,000,000
East	8,000,000	150,000	80,000,000,000	100,000,000,000
North	6,000,000	200,000	60,000,000,000	80,000,000,000
West	4,000,000	300,000	40,000,000,000	60,000,000,000
South	2,000,000	400,000	20,000,000,000	40,000,000,000

BUSINESS VISION
Thurs, 14th Dec

IGANDA FACING FINANCIAL INDISCIPLINE - CSOs

Pharmaceuticals are considered a risky venture by the CSOs.

Finance minister Matia Kiwintuka is expected to read the Budget today.

The CSOs are expressing concerns over the government's financial management, particularly in the area of pharmaceuticals. They argue that the government is spending too much on pharmaceuticals, which is a risky venture given the high costs and the potential for corruption. They call for a more transparent and accountable process for procuring pharmaceuticals, one that involves the participation of civil society organizations.

NATIONAL NEWS
Monday, December 9, 2024

WHAT EXPERTS THINK OF 2024/2025

Experts are warning that the 2024/2025 budget is a risky venture, particularly in the area of pharmaceuticals. They argue that the government is spending too much on pharmaceuticals, which is a risky venture given the high costs and the potential for corruption. They call for a more transparent and accountable process for procuring pharmaceuticals, one that involves the participation of civil society organizations.

Other experts are warning that the government's financial management is a major concern. They argue that the government is spending too much on infrastructure and other projects, which is leading to a significant increase in the national debt. They call for a more prudent and sustainable approach to budgeting, one that takes into account the long-term needs of the country.

From page 23

In May, Parliament approved sh14 trillion presented through a corrigenda increasing the financial year 2024/24 budget from sh52.736 trillion to a record sh72.130 trillion.

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NATIONAL NEWS
Monday, December 9, 2024

PUBLIC OFFICIALS INFLATE COSTS IN BUDGETING - KAMYA

By Jeff Andrew Lule

Corrupt officials have resorted to inflating budgets of public projects and procurement processes to misappropriate government funds, the Inspector General of Government (IGG), Beni Kamyia, has said.

She said the inflation of figures usually starts at the parliamentary and local government levels during resource allocation. Kamyia noted that because of this trend, it is difficult to trace the big fish involved as they tend to leave no evidence behind.

She made the remarks during the 2024 Anti-Corruption Convention held at the Four Points by Sheraton Hotel in Kololo, Kampala, on Thursday. The convention was held ahead of the International Anti-Corruption Day that is slated for today under the theme: Promoting Effective Participation of the Youth in War Against Corruption.

The Auditor General, Edward Akol, said for an effective fight against corruption, government agencies must lead by example. "If we the government institutions demonstrate integrity, deliver on our promises, and provide the required services effectively, we will serve as role models for the youth," he added.

Signe Winding Albjerg, the Danish Ambassador to Uganda, said addressing corruption requires empowered citizens who demand accountability. "If we the government institutions demonstrate integrity, deliver on our promises, and provide the required services effectively, we will serve as role models for the youth," he added.

House Anti-Corruption Unit, Transparency International Uganda, and civil society advocacy groups, among others.

Kamyia said in many cases, the budgeting process is not directly involved in procurement evaluations and does not sign cheques, making it difficult to identify them. She said the budgeting process is often a "black box" where officials can inflate costs without being held accountable.

Director of Civil Society Budget Advocacy Group, said last-minute decisions in Uganda's budgeting process have encouraged corruption. He said in the financial year 2024/25, sudden budget changes introduced an additional sh14 trillion through corrigenda, resulting in a 36.8% increase in the national budget, which rose from sh52.73 trillion to sh72.13 trillion.

Marlon Agaba, the executive director of ACCU, underscored the importance of asset recovery for individuals found guilty of embezzling public funds. He stressed that though the IG and other anti-corruption agencies are performing admirably, the recovery rates remain low in relation to the losses. "Just imagine recovering sh300 out of the sh9 trillion lost. If the asset recovery law was in place, we could have reclaimed the assets of the offenders," he said.



CHANGE STORIES 2024

1

PBC Advocacy Yields improved Change in Water Access

The tireless efforts of Participatory Budget Clubs (PBCs), mobilized by CSBAG at subcounty level, have significantly contributed to improved access to clean and safe water in communities in two communities found in Madi Okollo, Nebbi, Sheema and Uganda through citizens' effective service delivery tracking and collaboration with government.

Manago village in Rhino Camp Sub-County, with over 100 households, once struggled with limited access to clean water. Many residents relied on one unprotected water source. CSBAG started mobilising and organising citizens under PBCs in this community in 2022, CSBAG trained them on service delivery tracking and advocacy for improved service delivery, skills that enable them to influence decision-making. Through their subcounty based dialogues, the PBCs had since 2023 demanded for a nearer, clean and safe water source. This advocacy was supported by sub-county leaders, who escalated to the subcounty and district budget conferences.

In 2024, when Welt Hunger an NGO operating in Madi Okollo District offered an opportunity to drill clean water sources in Rhino Camp Sub-County, the sub-county leaders included Manago village as one of the villages to receive clean water. The organisation was able to drill the borehole in April 2024.

Subcounty leaders, including CDO Mr. AseaMoses Elisha, praised the PBCs for

holding them accountable and facilitating this positive change.

Nshongi Primary School in Kigarama Sub-County-Sheema district did not have a clean water source for two years since its sole water tank broke down. Learners had to get water from a pond shared with animals, which exposing them to health risks. However, with PBCs intervening on this matter by end of 2024, the school boasted of three gravity-fed water taps, and a new water tank is on the way, ensuring sustainable access to clean water for the learners. By June 2024, three gravity-fed water taps were installed at Nshongi Primary School, and November 2024 a gravity water tank was installed in the school. District leaders had this to say

“The issue of water at Nshongi Primary School was included in the district budget priorities, and now three gravity flow water taps have been installed due to PBC advocacy.” – Mr. Henry Nyesiga, Sub-County Chief, Kigarama Sub-county.



Photo Broken water tank at Nshongi Primary School on 6th November 2024



The installed gravity water system installed at Nshongi Primary School and water tank which was delivered on 18th November 2024 P



Similarly, in Erussi Sub-County, Nebbi District, inadequate water supply caused prolonged struggles for residents, with a single borehole that supplied a school, health center, market and the community. Long queues were a common occurrence, generally it inconvenienced residents, particularly those from distant areas. PBC members, equipped with budget advocacy skills engaged district leaders and advocated for a nearby clean and safe water source. In response, the Ministry of Water intervened in March 2024, upgraded the water source from a borehole to a tap system benefiting 13 villages in Pucaka Parish.

The borehole in Manago village, the tap system and gravity water tank in Nshongi Primary school and the tap system in Erussi Sub-County align with Uganda's commitment to achieving universal access to safe water and sanitation under the Sustainable Development Goals (SDGs).

"PBCs hold us accountable and keep us in line to do the right things which as leaders, we take positive. We always find their reports informative which also guides our decision making and that is how we selected Manago to benefit from the borehole."

Community Development Officer of Rhino Camp Sub-County Mr. Asea Moses Elisha

"During the budget conference organized by CSBAG, the community advocated for a piped water system. Indeed, the district had to petition the Ministry of Water and Environment which eventually provided us with piped water ."

Okello Anthony James – Local Council one Jupanziri Central trading centre - On 20th March 2024.

2

Youths Championing participatory auditing in Uganda

In an inspiring initiative, Uganda's youth are stepping up alongside civil society organizations to advocate for participatory planning and audit processes, driving transparency and fiscal justice within the nation. The 2014 national census by the Uganda Bureau of Statistics indicates that approximately 78% of Uganda's population comprises individuals under the age of 30. As such, it is critical for this population group to be knowledgeable and interested in how the government generates, allocates, and utilizes public resources, as well as to demand accountability from their leaders.

Civil society organizations (CSOs) such as the Civil Society Budget Advocacy Group (CSBAG) provide platforms and opportunities for the youth in Uganda to interrogate and influence government policies for equitable public service delivery. Over the years, CSBAG has mobilized youth and strengthened their capacities to advocate for inclusive public service delivery and accountability, aiming for youth to play an active role in development processes. This includes monitoring service delivery and engaging in planning and budget processes to ensure that their most pressing needs are prioritized by local government and that, when funds are allocated, services are delivered in the right quantity and quality.

One key example is the ongoing initiative implemented by CSBAG with the support of GIZ Uganda, in collaboration with the Office of the Auditor General (OAG), to increase citizen participation in monitoring and reporting service delivery and accountability issues to the OAG through the Citizen Feedback Platform (CFP).



"The Citizen Feedback Platform is efficient, allowing us to report issues directly to the relevant offices with ease. We encountered a challenge when health workers required a letter for us to access health facilities, but thanks to a letter from the CAO of Kibuku District, we were eventually granted access to the Health Centre. I was able to upload critical issues, such as the sharing of maternity beds, inadequate supplies of malaria medication for pregnant mothers, and the lack of a changing room for girls".

Musenero Deborah, Participatory Budget Club Member, Kibuku District.

Under this initiative, CSBAG is currently working with 495 citizens, of whom 378 (75.9%) are youth who have been enrolled in the CFP and are actively providing information to the OAG. They have monitored service delivery centers in their local areas and submitted a total of 726 reports from 20 local governments through the CFP. The reports include cases of poor road and bridge maintenance, which were the highest at 120, followed by lack of functional household and institutional



"I learned about the Citizen Feedback Platform through OAD and CSBAG's training, and since then, I have successfully reported issues, such as the poor structures at Kadama Primary School. We can now openly discuss these issues because the duty bearers know us. The platform has greatly enhanced my communication skills, especially when interacting with local government officials. Duty bearers are now more cautious in their work, as they see us almost like auditors."

Gonansa Emmanuel,
Participatory Budget Club
Member, Budaka District.



We were not fully aware of the many challenges our communities face until we began monitoring service delivery. Now, we see the importance of this work, and soon, we will start seeing the results. The Citizen Feedback Platform is an excellent tool that every sub-county should be using. It would be beneficial to scale it up across all sub-counties as it allows citizens to directly report issues, which is a great step, especially when sending concerns directly to the Auditor General."

Mulakusi Remick, Participatory
Budget Club Member, Isingiro



"I monitored Kalyamenyu Primary School. The Head Teacher shared with me the challenge of having only one classroom block, yet it had enrollment of 346 pupils (164 boys and 182 girls). I took photos and uploaded them onto the Citizen Feedback Platform to raise awareness of the issue. However, when I returned to the school in August 2024, I found see Sand, bricks, and aggregate stones delivered to the school, and construction was underway. I am glad my monitoring efforts helped trigger this action. I will continue to follow up and ensure the work is fully completed, so the children have a safe and conducive environment for learning."

Annet Nuwasasira, Participatory
Budget Club Member, Lyantonde
District.

safe water sources at 106, dilapidated school and healthcare infrastructure with a total of 75 issues, and 64 cases of mismanagement and abandonment of public construction works, among others. Through this approach, youth become aware that public funds are theirs. Knowing this, they go ahead to demand transparent service delivery and budgetary allocation at the local government level to address the most pressing youth service delivery needs.

The strength of this approach lies in two areas: first, youth generate evidence on the state of service delivery within their communities, which they use to advocate for improvements in budget allocations and service delivery. Secondly, the youth employ nonviolent tactics such as dialogue to demand changes in practices within their local governments. Through dialogue, they engage both technical and political leaders at higher and lower local governments to provide feedback and secure commitments to address service delivery leakages, financing gaps, and instances of public fund misuse where detected. This initiative is not without challenges; there are times when some leaders deny them access to information such as budget allocation details and the number of people benefiting from a service. To overcome this, they work as a team rather than as individuals, which fosters respect from leaders and encourages cooperation.

Youth have also faced challenges due to limited knowledge about the budget cycle and how and when to engage leaders. This is what drives CSBAG's capacity strengthening approach, where they train youth on the basics of budgeting, secure platforms for engaging with leaders, support them in defining service delivery needs, and provide skills in communication and confidence-building. Ultimately, some gain the confidence to articulate these issues independently to their leaders.

There are potential avenues that can encourage youth involvement and engagement with civil society through innovative methods such as online platforms and community dialogues, which need to be strengthened moving forward. Some of the voices of young people on their engagement with the Citizen Feedback Platform



"The Citizen Feedback Platform has been a valuable tool for us, and we've learned a great deal from using it. However, one suggestion I have is to introduce a chat feature, so that when we encounter challenges, we can quickly reach out for support. Continuous training on how to effectively monitor service delivery will also help us better serve our communities.

The platform has great potential, and with ongoing support, it will continue to strengthen accountability and improve service delivery in our district"

Aisha Phibi, Participatory Budget Club Member, Lyantonde District.

3

Citizens' action transforming Healthcare in communities

“The work you are doing is good; the people entrusted with resources can't see everything, and CSBAG is the additional eye into government processes.”
Jerome Onarch, a District Planner in Amolatar, District

Participatory Budget Clubs (PBCs) relentless advocacy from 2019 through 2024 has not only improved infrastructure and hygiene standards but also fostered a culture of citizen participation in governance, transforming how local governments respond to community needs. Through their efforts, significant changes in 3 health centers in Alebtong, Nebbi and Alebtong were achieved in healthcare provision.

For instance, in Amolatar District, PBCs discovered delays in completing the General Ward at Nakititi Health Center III that serves 16,000 residents. They engaged local leaders and exposed contract

contract mismanagement, leading to the arrest of some district officials for accountability issues. The district responded by allocating UGX 100 million to complete the ward, improving service delivery. Hygiene was also enhanced with the addition of a water tank and a placenta pit at this health center.

According to Jerome Onarch, a District Planner in Amolatar, “The work you are doing is good; the people entrusted with resources can't see everything, and CSBAG is the additional eye into government processes.”

In Alebtong District, from 2022 to 2024, PBCs successfully lobbied for the construction of a twin staff house. Recognizing the lack of staff housing at Awei HC III, PBCs advocated for improvement. The center also gained a solar-powered water system benefiting the health center and the community.

Mr. Ochan Moris, District Planner of Alebtong, praised the initiative, saying, “CSBAG contributed to lobbying and engaging the sub-county and DLG to set the priorities right through joint monitoring with the district and strengthening community engagement.”



Staff twin house constructed at AWEI HC III in Alebtong district

PBCs in Nyapea Sub-county successfully influenced the district budgeting process where the LG allocated **UGX 140,049,755 million** for a maternity ward at Mondhel Health Centre III

In Nebbi District, on a broader scale, in 2023 and 2024, PBCs successfully influenced FY2023/24 district budget where UGX Shs 140,049,755 of UGX Shs 6,453,028,990 to the health sector in Nebbi Local Government, was allocated for construction of maternity ward of Mondhel Health Centre III in Nebbi District. To influence the LG Budgeting Process for FY 2023/24, PBCs in the Nyapea sub-county in Nebbi District used evidence from their service delivery monitoring to present the citizens' budget proposals at the Nyapea Sub County and later at the district level.

These changes over the years highlight the power of grassroots action in transforming healthcare for underserved communities. PBCs have demonstrated that empowered citizens, when working collaboratively with government and organizations, can achieve remarkable and lasting outcomes for public welfare.

4

PBC Advocacy leads to Local Governments addressing staffing and housing gaps.



Participatory Budget Clubs (PBCs) in 2024 engaged government to ensure it addresses critical challenges in teacher welfare and infrastructure in schools, as seen in Madi Okollo and Sheema districts.

At Fundo Primary School in Madi Okollo District, a shortage of teachers had only left five(5) staff to manage Primary 1 to Primary 7 classes, with a school population of 1,207 pupils, leading to incomplete syllabuses and poor performance. To cope with this challenge, teachers had resorted to concentrating more on the upper primary classes leaving lower classes unattended to most of the times. Despite numerous requests for additional teachers, the district took no action. In May 2024, when PBC members, conducted community budget monitoring and service delivery tracking, they registered this challenge, which was presented at different budget engagements between communities and duty bearers. One of the targeted government officials was the District Education Officer, who PBCs relentlessly approached to address the staffing gap. This prompted the transfer of three new teachers to

Fundo Primary school in July 2024. The placement of additional teachers reduced the workload, with all seven classes now receiving adequate attention, raising hopes for improved performance in upcoming national examinations.

On the issues of teacher housing, PBC advocacy in Shuuku Town Council, Sheema District, led to addressing the gap of teacher housing at Nyamabaare Primary School. Teachers previously endured long commutes that affected their productivity. In March 2024, PBC members identified the housing gap and spearheaded consistent dialogue involving school leaders, parents, and the church foundation. These joint efforts secured funding from Parents and Teachers Association and church contributions to construct two teacher houses. One house is now occupied, while the second awaits finishing.

CSBAG's Participatory Budget Model has not only addressed education service delivery and improving teacher welfare but also fostered sustainable collaboration among education stakeholders.

5

Reducing security risks in Government facilities



In March 2024, Fencing of the Jupanziri Health Centre III- Nebbi District- Photo taken on 20th March 2024.

Participatory Budget Clubs efforts in 2024 led to improvements in security of 3 public facilities (1 primary schools and 2 health centers) in Sheema, Alebtong and Nebbi district.

A case in point is Kamurinda Primary School in Sheema District, which faced security challenges due to a weak wooden gate, endangering pupil safety and school property. Participatory Budget Clubs (PBCs) initiated processes to resolve this challenge and this begun with a PBC-led service delivery monitoring and budget dialogues, which led to the SMC and PTA jointly deciding to sell trees from the school's tree garden, to finance the construction of a metallic gate and hire a full-time gatekeeper.

These reduced incidences of students escaping from school and limited distractions allowing students to concentrate. Pupils have also experienced a positive impact, with theft and vandalism within the school compound ceasing entirely. P.7 pupil Niwarinda Shimon recalled how theft incidents, including stolen mangoes and broken windows, were common before the gate was installed.

In Alebtong District, PBCs identified security risks at Awei Health Centre III as there was no security fence, it created insecurity for patients and increased conflict with the surrounding communities as well as domestic animals entering wards. Persistent advocacy led to the perimeter fencing construction to ensure 24-hour safety.

Similarly, Jupanziri Health Centre III in Nebbi District faced security risks such as thefts and trespassing, posing risks to both patients and staff, until PBCs advocated for fencing starting in 2022. By 2024, with the Uganda People's Defense Forces' (UPDF) support, the center was fully fenced, safeguarding patients and staff.

"We are thankful for the efforts of the PBCs, which has significantly improved our situation," stated Wachala Franco, Acting In Charge of Health Centre III, Jupanziri.

2024 OUR WORK IN PICTURES



Citizens after winning a CSBAG Hamper on winning the budget literacy quiz in Mbale.



1. CBOs and LG Technocrats during a training in budget monitoring and expenditure tracking for nutrition October, 2024



Stakeholder after a joint CSO - Academia meeting on renewable energy financing in September 2024



Stakeholders at a preview workshop on the AI prototype on OAG reports



PBCs Under going orientation on participatory budget approaches in Madi Okollo



LG Technocrats in Mbale after CSBAG/GEB Taskforce technical assistance on gender responsive planning and budgeting October 2024



CSBAG members after the retreat to analyse the National Budget FY2024/25 in January 2024



2024 OUR WORK IN PICTURES



CSBAG joined other stakeholder at the launch of the 2024 National Budget Month in June 2024



CSBAG members at the CSO retreat to develop alternative budget proposals FY2-24/25 in January 2024



Citizens during a community training budget monitoring and service delivery tracking



New CSAG Board Chair sharing a light moment with outgoing CSBAG Board chair February 2024



Minister for Finance addressing delegates at the CSO Pre-budget dialogue in January 2024



Citizens submitting a petition of the budget priorities to their Rhinoceros Camp subcounty leadership on service delivery in October 2024



CSBAG joined MoFPED, UNICEF, ACODE, UNAD, UDN at the launch of the PWD friendly Citizens' Budget FY2024/25



CSBAG team displaying messages rallying citizens to engage in the budget in September 2024



OUR TEAM

2024



OUR BOARD



Claudia Apio
Board Chairperson



Richard Mugisha
Vice Chairperson



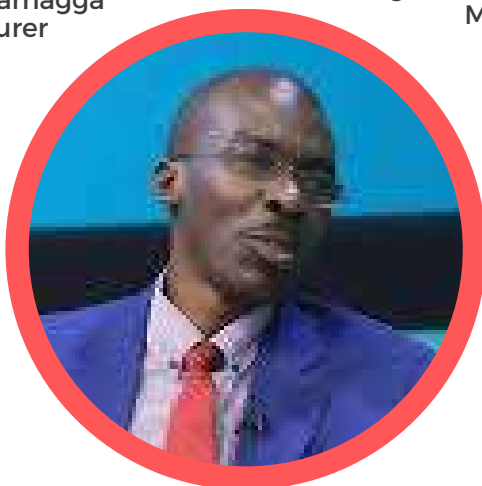
Imelda Namagga
Treasurer



Angella Nabwowe Kasule
Member



Charles Olweny Mulozi
Member



Julius Kapwepwe
Ex-Officio



Julius Mukunda
Board Secretary

OUR TEAM



Julius Mukunda
Executive Director



Carol Namagembe
Deputy Executive Director



James Bifaki
Accountant



Doreen Uwimana
Finance Officer



Maliki NYakiira
Finance Officer- Compliance



Peace Mutiibwa Kabugo
Finance Officer



Roy Kigongo
Finance Assistant



Evas Kanyesigye
Administrative Officer



Pascal Muhangi
Economist



Eric Odong
Economist



Keneth Asimwe
Economist



Christina Namubiru
Programme Associate



Elsie Kahunde
Programme Associate



Sandra Coote
Programme Associate



Sharifa Namatovu
Programme Associate



Joshua Mitala
Communications Officer

OUR TEAM



Wilberforce Onyango
MEAL Specialist



Brenda Asimwe
Data Analyst



Christopher Kanakulya
M&E Assistant



Jabez Aterar
Graduate Economics Trainee



Maureen Bonabaana
Administrative Assistant



Lawrence Amany
Administrative Assistant



Bridget Nakibuule
Human Resource Assistant



Lawrence Tibunyebire
Driver



David Obonyo
Regional Coordinator-
Karamoja



Desmond Saga
Field Officer - Nabilatuk



Deogratius Omoo
Field Officer- Alebtong



Barbra AKullo
Field Officer- Amolatar



Edna Abiko
Regional Coordinator West
Nile



Bruce Hashim
Field Officer Yumbe



Peter Apidra
Field Officer Adjumani



Godfrey Kasirye
Driver



2024

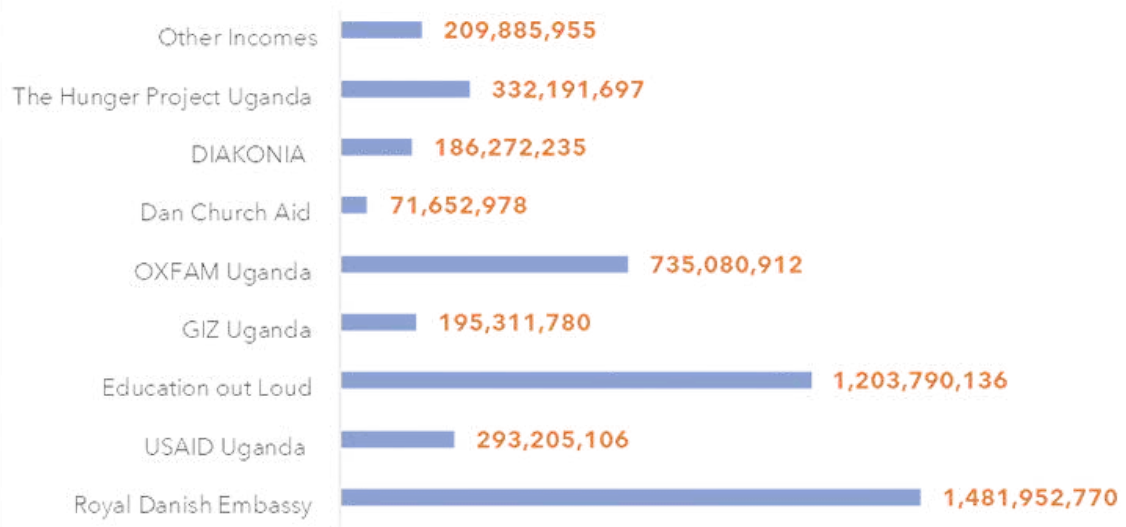
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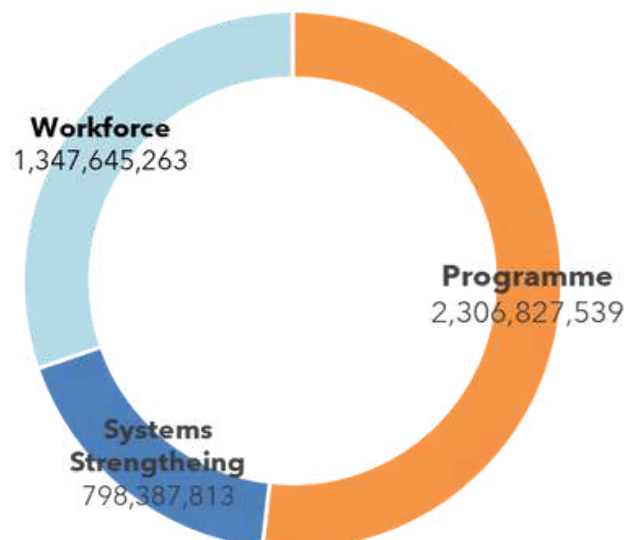
2024

STATEMENT OF INCOME AND EXPENDITURE

2024 INCOME (UGX)

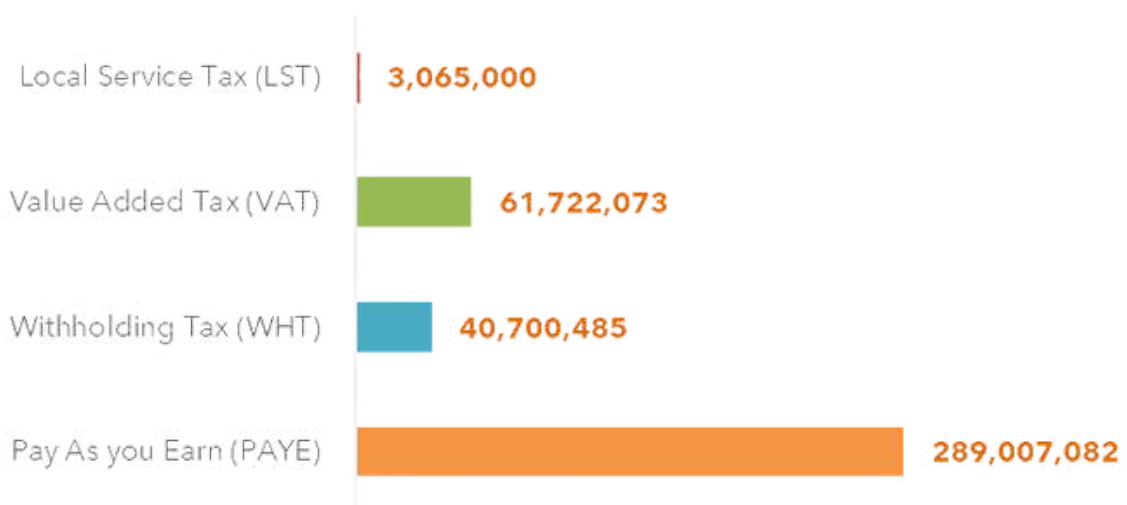


2024 EXPENDITURE (UGX)



2024

TAX CONTRIBUTION (UGX)



2024

WHOM WE PARTNERED WITH

CSOs Engaged - Budget Advocacy

Action Group for Health, Human Rights and HIV/AIDS (AGHA)
Advocacy Coalition for Sustainable Agriculture (ACSA)
Advocates Coalition for Development and Environment (ACODE)
Advocates for Natural Resources Governance and Development (ANARDE)
Africa Institute for Energy Governance (AFIEGO)
African Center for Trade and Development (ACTADE)
African Youth Development Link (AYDL)
Agency for Community Agency (AFCE)
Agency for Cooperation in Research and Development
AHF-Uganda Cares
Akina Mama wa Afrika (AMWA)
AMREF Health Africa
Anti-Corruption Coalition in Uganda
Association for Rural Advancement Land Rights Advocacy (AFRA)
BUACOFE
Build Hope
Care and Assistance for Forced Migrants (CAFOMI)
Caritas Lira, Africa 2000 Network – Uganda
CECI-Koboko
Center For Food and Adequate Living Rights (CEFRONT)
Center for Health, Human Rights and Development (CEHURD)
Center for Policy Research and Development Initiatives-CEPORDI
Central Archdiocesan Provincial Caritas Association (CAPCA)
Centre for Women in Governance –CEWIGO
Child Fund International Uganda
CICOA
Citizen Initiative for Democracy and Development CIDD-UG
Climate Action Network Uganda (CAN-U)
Climate Justice Impact Africa
Coalition for Health Promotion and Social Development (HEPS)
Coalition on Girl Child Empowerment-(COGE)
Community Driven Network Uganda (CODNET)
Community Empowerment for Rural Development (CEFORD)
Community Empowerment Initiative (COMEI)
Community Integrated Development Initiative (CIDI)
Eastern African Small-scale farmers' forum (ESAFF Uganda)
Eastern Archdiocesan Development Network (EADEN)
ECOCA East Africa
Environmental Alert
Federation Small Medium Enterprise (FSME)
Food Rights Alliance (FRA)
Forum for Women in Democracy-(FOWODE)
Futch Investments
Global AIM
Habitat for Humanity
HCF
Human Rights and Environment Concerns Activist (HURECA)
Inclusive Green Economy Network – East Africa
Initiative for Social and Economic Rights (ISER)
Innovations for Poverty Action (IPA)
Institute for Social Transformation (IST)
International Institute of Tropical Agriculture.
International Rescue Committee
Jenga Africa.
KAMPCON
Kanungu Community Efforts for Rural Transformation – (KACOERT)
Kapchorwa Civil Society Organization Alliance (KACSOA)
Karamoja Integrated Women Development Agency (KAWIDA)
Kibaale District Civil Society Organization (KCSON)
Kigezi Women in Development
Kitara Civil Society Network
Land Justice Network, National Land Coalition (NLC)
Lango Civil Society Network – Lira
Let Us Save Uganda Development Initiative (LUSUDI)
Link Education Uganda
Living Goods
Living Goods
LUIGI GIUSSANI Foundation
National Union of Disabled Persons of Uganda (NUDIPU)
National Union of Women with Disabilities of Uganda (NUWODU)
National Youth Advocacy Platform
Nebbi NGO Forum.
Nutrition Society Uganda.
Oil Refinery Resident Association – Hoima
OXFAM in Uganda
Pader NGO Forum.
Participatory Ecological Land Use Management Uganda (PELUM)
Partners in Population and Development (PPD-ARO)
PATH
Peace Hospice
Phoebe Education Fund for Orphans and Vulnerable Children (PEFO Uganda)
Plan International Uganda
Platform for Participation and Accountability (PLACA)
Private sector Federation of Uganda (SFU)
Refinery Resident Association – Hoima
Regional Associates for Community Initiatives (RACI)
Reproductive Health Uganda (RHU)
Restless Development Uganda
Rural Action for Development.
Rwenzori Anti-Corruption Coalition (RAC)
SAMASHA Health
Save the Children Uganda
Slow Food Uganda
SOMERO
SORAK Development Agency
Soroti Catholic Diocese Integrated Development Organization (SOCADIDO)
Southwestern Institute for Policy and Advocacy (SOWIPA)
Stand for Her Land – Campaign Uganda
Stir Education.
Straight Talk Uganda
Strong Minds Uganda
Sustainable Agriculture for Rural Development Network (SARD-Net).
The Hunger Project Uganda (THP)
The Movement for Community-Led Development Uganda Chapter (MCLD-U)
The Southern and Eastern Africa Trade Information and Negotiations Institute (SEANTINI)
Transparency International Uganda

2024

WHOM WE PARTNERED WITH

Twaweza Uganda
Uganda Agri-Business Alliance
Uganda Association of Women Lawyers (FIDA)
Uganda Child Rights NGO Network
Uganda Coalition for Sustainable Development (UCSD)
Uganda Community-Based Association for Women and Children's Welfare (UCOBAC)
Uganda Debt Network (UDN)
Uganda Health Systems Strengthening Activity (UHSSA)
Uganda National Action on Physical Disability (UNAPD)
Uganda National NGO Form- (UNNGOF)
Uganda Parliament Forum- WASH
Uganda Red Cross Society (URCS)
Uganda Road Sector Support Initiative (URSSI)
Uganda Society for Disabled Children (USDC)
Uganda Water and Sanitation Network (UWASNET)
Uganda Women's Network (UWONET)
Uganda Youth Network (UYONET)
United Nations Children's Fund
VIVA CON AGUA Uganda
Voluntary Services Overseas (VSO)
Water & Life
Water Aid Uganda.
Water and Sanitation Entrepreneurs Association Uganda
Water for People
Water Mission
West Nile Community Action for Rural Development
West Nile Regional Civil Society Network (WECISNET)
West Nile Youth Empowerment Centre
White Ribbon Alliance
Women and Girl Child Development Association (WEGCDA)
Women and Girls Call Initiative (WOGCI)
Women's Land Rights Movement
World Vision Uganda
YETA-Terego district
Youth Advocacy Development Network Uganda (YADNET)
Youth After School Initiative Uganda Chapter (YASI)
Youth Ending Hunger Association
Youth Equality Centre (YEC)

Participatory Auditing

Office of the Auditor General
Forum for Kalongo Parish Women Association (FORKAPAWA)
NGO Forum Pader
Citizen Initiative for Democracy and Development-Uganda (CIDD-U)
Nyanza Fish Farmers
Lusuganda Development Initiative (LUSUDI)
Kanungu Community Efforts for Rural Transformation (KACOERT)
Women and Girls Call Initiative (WOGCI)
Kigezi Women in Development (KWID)
Life Rejuvenation Africa-Uganda (LRA-U).

Citizen Generated Data

Action for Development- ACFODE
Advisory Gender Data Hub Initiative
Advocates Coalition for Development and Environment-ACODE
Center for Domestic Violence Prevention -CEDOVIP
Communication for Development Foundation Uganda -CDFU
Cross Cultural Foundation Uganda- CCFU
Initiative for Social Economic Rights- ISER
Justice Centers Uganda -JCU
Land Net Uganda
National Association of Women's Organizations in Uganda-NAWOU
National Union of women with disabilities of Uganda -NUWODU
NGO FORUM
Reproductive Health Uganda
Uganda Association of Women Lawyers -FIDA-U
Uganda Law Society -ULS
Uganda National NGO Forum
Uganda Network on Law Ethics and HIV AIDS -UGANET
Uganda Society for Disabled Children -USDC
Uganda Women Entrepreneurs Association -UWEAL
Uganda Women's Network- UWONET
UN Women Uganda

Anti-corruption

Anti-Corruption Coalition Uganda (ACCU)
Alliance for Finance Monitoring (ACFIM)
ACTION AID UGANDA

Vision

A Uganda with a people centered budget that dignifies humanity

Mission

Working towards ensuring that resource mobilization, allocation and utilization is inclusive for a transformed Uganda.

Contact Us

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